



Enriching Lives. Building Community.®

# Reston Community Center

**Annual Public Hearing for  
Programs and Budget**

**June 19, 2017**

**FY18/FY19 Budgets**



# Our Vision

*Reston Community Center enriches  
lives and builds community for all of  
Reston.*

# Agenda – June 19

## Annual Public Hearing for Programs and Budget

- Welcome
- Highlights of 2016
- Challenges
- Looking Ahead
- Capital Improvement/Maintenance Plan:  
Aquatics Renovation; Three-year time horizon
- Budget Information
- Public Input
- Board of Governors Motion  
Direction to staff for budget development

# Highlights

Partnerships and collaboration continue to be the foundation of Reston Community Center's success.

- 40 Partnerships
- 15 Sponsorships
- Community-wide initiatives: RestON: Opportunity Neighborhoods in Reston; Hunters Woods Neighborhood Coalition; Reston Town Center North; Community Conversations on Equity

# Highlights (cont'd.)

## **Capital Facility Planning**

- The Terry L. Smith Aquatics Center will require a major capital project – we considered the potential for renovation that would greatly enhance our pool venue
- Reston Town Center North planning continues; we will look to how it may realize more indoor recreation amenities and the possibility of a new performing arts venue

# Highlights (cont'd.)

## **Administration Efforts**

- Registration software upgrade
- Refreshed our meeting room space in RCC HW
- Continued to improve our website architecture
- Supported programs and services expansion that comes from community-wide engagement

# Highlights (cont'd.)

## **Awards and Accolades**

### **In 2016**

- Outstanding Performance Awards to:  
Ali Clements, Greg Minassian, Bill Parker and Cristin Bratt
- 2016 Best of Reston Award: Leila Gordon

### **Recent**

- 2017 Best of Reston Award: Bill Keefe
- 2017 Robert E. Simon Award: Vicky Wingert

# Highlights (cont'd.)

## **Facility Rentals**

- Enhanced meeting rooms
- Beautiful new lighting features in the Community Room
- Continuing demand that outstrips available dates/spaces for the most popular types of rental uses
- 76,761 people used 7,536 hours of rental time



# Highlights (cont'd.)

## Programs – Leisure & Learning

- RCC Rides received a “Best New Program” VRPS award; a tremendously well-received service – and continues to need drivers!
- Youth events continue to be very popular: *Screenagers* (film attracting more than 265 people); Back 2 School Bash; Halloween Family Fun Day; Reston Camp Expo; Diva Central; Eggnormous Egg Hunt – thousands of children/families enjoy these signature experiences
- Launch of RestON – Opportunity Neighborhoods in Reston
- Extending programming beyond our facilities – serving young people at Langston Hughes, South Lakes, Reston elementary schools; taking programs to people where they live and work

# Highlights (cont'd.)

## Programs – Arts & Events

- Rhythmic Circus, Kathy Mattea, Roz Chast, Billy Collins – sold out performances
- Community dialog fostered with *Beyond Sacred: Voices of Muslim Identity* and *The Pursuit of Harmony*
- CenterStage Cinema: past film favorites, documentaries, ReelAbilities and Washington West Film Festival screenings
- Local award-winning arts programming

# Highlights (cont'd.)

## **Programs – Arts & Events**

- Partnered programming with Greater Reston Arts Center (GRACE)
- Public Art Reston engagement opportunities
- New concert series at Reston-Wiehle Station and Reston Town Square Park; will expand in summer 2017
- Art instruction programming for all ages at RCC Lake Anne

# Highlights (cont'd.)

## **Programs – Aquatics**

- Enrolled patrons in Aquatics instructional programs decreased slightly while drop-in participation increased
- Total participation: 61,914 (about the same as in 2015)
- Exploring how to position our aquatics venue for meeting not just today's needs but those of the future

# Challenges

- Aging facilities; RCC HW nearing 40 years old – RCC LA building 52 years old
- Registered programs: enrollment issues due to lifestyle shifts and increasing competition and fragmentation
- Maintaining structural balance in the budget; balancing appropriate pricing with economic accessibility; absorbing the cost of the aquatics renovation while preserving our core programs and services

# Looking Ahead

New RCC Strategic Plan for 2016-2021:

- RCC's Board of Governors will continue to explore a new performing arts venue while planning for capital reinvestment in existing facilities
- Moving programming closer to Reston's residents and employees to offset declines in enrollments in traditional enrichment classes and workshops
- Building community awareness, pride and cohesion through dialog and programs; support One Fairfax – equity for all our communities
- RCC Rides transportation program to serve older patrons
- RestON: Opportunity Neighborhood cross-community collaboration initiative
- Continued cost recovery at appropriate levels and preservation of the broadest possible accessibility to RCC programs and services

# Capital Projects FY18/FY19/FY20

## Planning for Aquatics Renovation: Actions to Date

- Engagement with our community: February through April
- Discussions with Fairfax County Departments of Public Works and Environmental Services (DPWES), Management and Budget (DMB), and Procurement and Materials Management (DPMM):
  - April through June*
    - DPWES to provide architecture/engineering contract access
    - DPWES to hire project manager – half-time support to RCC Aquatics Project; will shepherd the project in conjunction with RCC
    - DMB recommends allocation of entire project budget to FY18 budget profile; \$5.5M to be accomplished via Carryover
  - Annual Public Hearing – Review of FY18/FY19 Budget Profile (June)

# Capital Projects FY18/FY19/FY20

## **Planning for Aquatics Renovation: Future Milestones**

- Review FY17 RCC financials; refinement of FY18/FY19 budgets (July)
- Interview three county contracted A/E firms (July)
- Contract with A/E firm (July – Aug.)
- Assignment of Project Manager (Sept./Oct.)
- Design process – 14 months (Aug. to Oct.)
- Permitting – Begin after 9 months of design; 7 months (June – Dec.)
- Construction Bid – Overlaps with Permitting; 3 months (Oct. – Dec.)
- Construction begins – January 2019; 9 months (Jan. to Oct.)
- Commissioning – two weeks; target re-opening mid to late Oct. 2019

See the graphic handout of how these stack on a calendar timeline.



# Capital Projects FY17/FY18/FY19

## Adjustments to RCC Capital Project Calendaring

### *Completed Projects*

- Community Room Chandeliers Refurbishment
- HW Roof Replacement – Phase 1
- Genie Lift Replacement
- Dimmer Upgrade
- Phase 1 of LED Lighting in CenterStage (Work Lights)

### *Summer 2017 – FY18/FY19*

- HW and LA Carpet Replacement
- New A/V in Community Room
- Environmental Features (ROM – still investigating)
- Replace CenterStage Floor and Traps
- LED Lighting – CenterStage – House Lights Phase
- RTU – Re-evaluated size/need; allocate \$85K (savings into AQ project)
- Hot Water Tank Replacement (roll into AQ considerations)
- Aquatics Renovation Budget (less soil testing)

# Capital Projects FY18/FY19/FY20

## Adjustments to RCC Capital Project Calendaring (cont'd.)

### *Canceled Projects*

- Dressing Room Makeup Stations
- Patio Upgrade
- Replacement/redesign of lighting in public areas of both facilities

### *Deferred to Post Aquatics Renovation Cycle*

- Phase 2 and 3 of Roof Replacement – may be planned in conjunction with the Aquatics Renovation; remains to be decided with A/E firm
- Redesign of LA Customer Service Desk
- Replacement of CenterStage Seating
- Replacement of CenterStage Carpeting
- Replacement of CenterStage Projection Screen

# Carryover – Capital Projects

- RCC is required to review Capital Project planning for three consecutive fiscal years (Capital Improvement Plan/Capital Maintenance Plan)
- Capital projects are scoped in terms of Rough Order of Magnitude costs and established in the CIP/CMP when the earliest possible requirement may occur
- Calendaring projects during maintenance periods
- Projects not completed are “carried over” at budgeted amounts to the next fiscal year (June) and/or adjusted through carryover
- Conducting Architectural/Engineering and/or other studies prior to final budget estimates established; may require third quarter or year-end (carryover) adjustments to future budgets
- Timing of budget activities – creates variations between published, revised and actual budgets

# Budget Overview

- RCC Assumptions/Budget Premises:
- Projecting flat revenue (including lost revenue during renovation)
- Maintaining current programs and services
  - Continue outreach and collaboration
  - Explore how to redeploy Aquatics personnel in the community
- Accommodate the Aquatics renovation in capital project planning and execution
- Continue managing a structurally balanced budget that may return funds to the fund balance (three years running)

# RCC Actual Revenue/Expense History

	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>
<b><u>Opening Fund Balance</u></b>	\$ 5,742,205	\$ 5,387,978	\$5,938,135
<b><u>Revenue</u></b>			
Revenue	\$ 7,423,020	\$ 8,053,608	\$8,101,819
<b><u>Expenditures</u></b>			
Personnel	\$ 4,912,558	\$ 4,859,850	\$5,001,603
Operating	\$ 2,657,368	\$ 2,623,458	\$2,436,117
Sub-Total Expenditures	\$ 7,569,926	\$ 7,483,308	\$7,437,720
<b>Sub-Total Rev. less Non-Cap Exp.</b>	<b>\$ (146,906)</b>	<b>\$ 570,300</b>	<b>\$ 664,099</b>
Capital Projects	\$ 207,321	\$ 20,143	\$ 198,525
<b><u>Total Expenditures</u></b>	<b>\$ 7,777,247</b>	<b>\$ 7,503,451</b>	<b>\$7,636,245</b>
<b>Revenue less Expenditures</b>	<b>\$ (354,227)</b>	<b>\$ 550,157</b>	<b>\$ 465,574</b>
<b><u>Ending Fund Balance</u></b>	<b>\$ 5,387,978</b>	<b>\$ 5,938,135</b>	<b>\$6,403,709</b>
<b><u>Reserves</u></b>			
Capital Project Reserve	\$ 3,000,000	\$ 3,000,000	\$3,000,000
Maintenance Reserve (12% of # Est. Revenue)	\$ 890,762	\$ 966,433	\$ 972,218
Feasibility Study (2% of # Est. Revenue)	\$ 148,460	\$ 161,072	\$ 162,036
Economic and Program Contingency	\$ 1,348,755	\$ 1,810,630	\$2,269,454

# FY18/FY19 Approach

	<b>FY18 Revisions</b>	<b>F18 Adopted</b>	<b>FY2018 Revised</b>	<b>FY2019 Proposed</b>
<b><u>Revenue</u></b>				
Revenue	261,844	8,476,319	8,738,163	8,572,447
<b><u>Expenditures</u></b>				
Personnel		5,536,788	5,536,788	5,289,366
Operating		2,797,570	2,797,570	2,766,577
Sub-Total Non-Capital Exp		8,334,358	8,334,358	8,055,943
<b>Revenue less Expenditures</b>		<b>141,961</b>	<b>403,805</b>	<b>516,504</b>
<b>Capital Projects</b>				
Non-Aquatics	191,922	404,000	595,922	0
Aquatics	3,987,595	1,500,000	5,487,595	0
<b>Total Capital Projects</b>	<b>4,179,517</b>	<b>1,904,000</b>	<b>6,083,517</b>	<b>0</b>
<b><u>Reserves</u></b>				
Capital Project Reserve		2,226,085		195,180
Maintenance Reserve (12% of # Est. Revenue)		1,017,158	878,819	1,028,694
Feasibility Study (2% of # Est. Revenue)		169,526		171,449
Economic and Program Contingency				

# FY18/19 Budget Calendar

- Public input – June 19, 2017
- BOG guidance on FY19 Budget – June 19, 2017
- Finance Committee Year-End Review of FY17 Results; final outline of FY18/FY19 Budgets – July 24, 2017
- Full BOG Approval of FY19 Submission – September 2017

# Public Comment

- Individuals may speak for 3 minutes.
- Those speaking on behalf of an organization may speak for 5 minutes.
- Please provide written statements for our official records if you have one.