



Enriching Lives. Building Community.®



Reston Community Center

**Annual Public Hearing for
Programs and Budget**

June 17, 2019

FY20/FY21 Budgets

Agenda – June 17

Annual Public Hearing for Programs and Budget

- Welcome

OUR VISION

Reston Community Center enriches lives and builds community for all of Reston.

- Highlights of 2018
- Looking Ahead
- Aquatics Renovation
- Capital Improvement/Maintenance Plan:
 - Three-year time horizon
- Overview of Capital Planning & Budgets
- Public Input
- Board of Governors
 - Direction to staff for budget development

Highlights

Partnerships and collaboration continue to be the foundation of Reston Community Center's success.

- **43 Partnerships**
- **15 Sponsorships**
- **Community-wide initiatives:**
 - **RestON: Opportunity Neighborhoods in Reston**
 - **Hunters Woods Neighborhood Coalition**
 - **Community Conversations on Equity and Social Justice**
 - **Offsite Programming Throughout Reston**

Highlights (cont'd.)

RCC Annual Report – June 2019

- **Board of Governors**
- **Administrative**
- **Facility Services**
- **Leisure and Learning**
- **Aquatics**
- **Arts and Events**
- **2018 Year in Data**
- **Sponsorships and Community Partners**
- **Volunteers and 2018 Staff Listing**

Looking Ahead

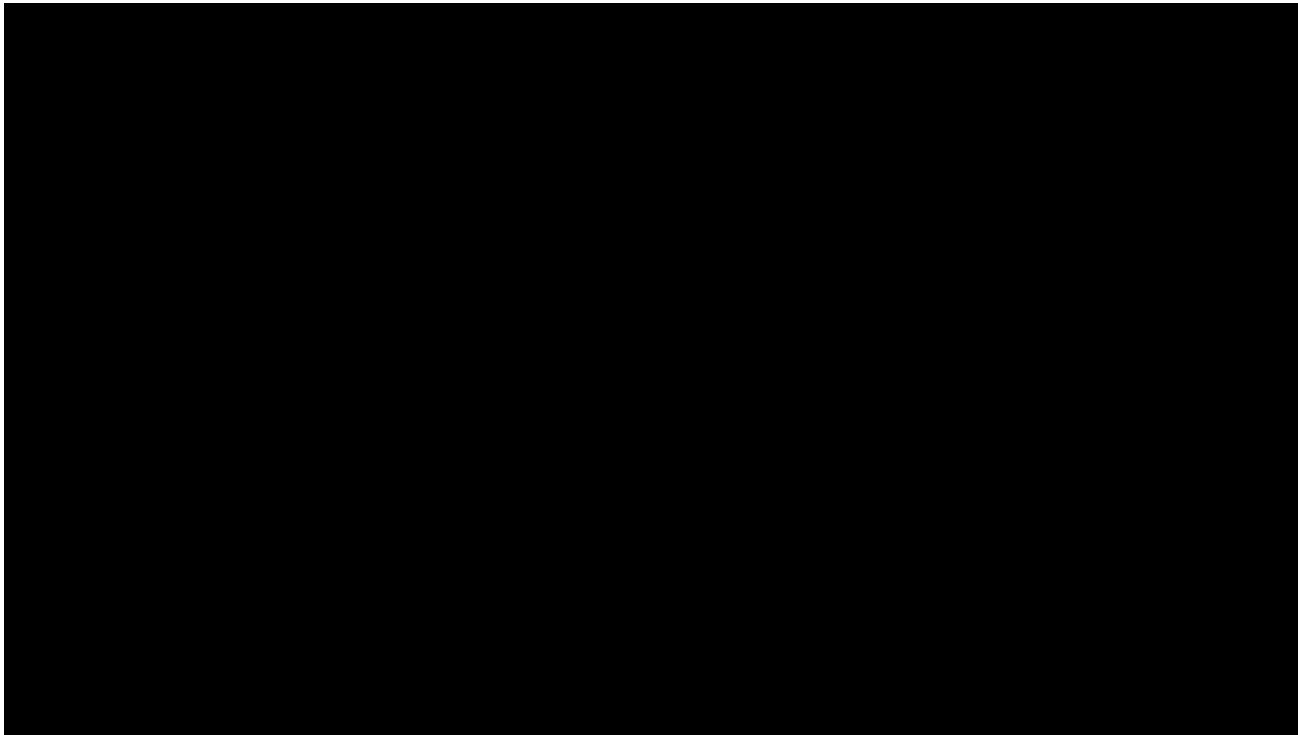
RCC Strategic Plan – 2016 to 2021

- **Launch a comprehensive community survey June/July 2019**
- **Move programming closer to Reston's residents and employees**
- **Redesign RCC website (include community calendar function)**
- **Complete Aquatics project; launch of new programming**
- **Schedule accreditation visit; achieve CAPRA accreditation**
- **Continue to explore a new performing arts venue while planning for capital reinvestment in existing facilities**
- **Build community awareness, pride and cohesion**

Capital Project: Aquatics Renovation Project

Aquatics Renovation – Update

Time-lapse video of construction:



Capital Project: Aquatics Renovation Project

Emerging Challenges

- **Most difficult part of the project lies ahead**
- **Timing of delivery of materials, crews**
- **Coordinating added elements for locker room improvements**
- **Commissioning, hiring, training and opening**

Capital Improvement Projects/Capital Maintenance Projects

(Asterisked Projects Are Complete)

<i>RCC Hunters Woods Facility (Non-theatre, Non-Aquatics)</i>	FY19 Curr. Balances or Rev. Amounts	FY20	FY21
Backstage RTU (A/C Unit)	85,000		
Solar Panels	185,000		
*HW Carpet Repl. Phase 1	12,299		
*HW A/V Upgrade	1,708		
Phase 3 Roof Rplcmnt.		200,000	
HW Room Dividers			30,000
HW Audio Visual Rooms 1-4			27,000
Assistive Listening System CR @ HW			15,000
<i>RCC Lake Anne</i>			
Replace Gallery Doors	45,000		
Replace Customer Service Desk			50,000
Replace Wellness Studio Floor			30,000
Lake Anne Oven (Capital Equip/Install)		11,000	

Capital Improvement Projects/Capital Maintenance Projects

(Asterisked Projects Are Complete)

<i>RCC Hunters Woods Facility</i>	FY19 Curr. Balances or Rev. Amounts	FY20	FY21
<i>Theatre Projects</i>			
CenterStage Floor Replacement	159,159		
Audio-Visual Controls	24,609		
LED Lighting Conversion (Multi-year)	98,640		
Projection Screen		15,000	
Seating/Aisle Lights			120,000
Carpet			15,000
Assistive Listening System (Theatre)			15,000
<i>Aquatics Renovation</i>	6,236,993		
<i>Equipment</i>			
*Theatre Equipment	10,600		
Media Color Printer			6,000
Total Funding	6,859,008	226,000	308,000

Overview of Capital Planning and Budget Process

- RCC presents a three-year Capital Improvement Plan, Capital Maintenance Plan (CIP/CMP). Project amounts change throughout the three-year cycle based on actual spending, timing, budget revisions. A/E studies may change budgets for specific projects.
- Estimates for both revenue and expenses are made conservatively. Budgets are adjusted periodically.
- Board financial goals are to:
 - PROVIDE, improve and expand RCC programming and services.
 - MAINTAIN and improve RCC facilities.
 - PROVIDE the broadest possible access to and promote participation in RCC offerings (fee waiver, offsite).
 - PRESENT and manage a structurally balanced budget.

RCC Actual Revenue/Expense History

	FY2016	FY2017	FY2018
<u>Opening Fund Balance</u>	\$5,938,135	\$ 6,403,709	\$6,910,714
<u>Revenue</u>			
Revenue	\$8,101,819	\$ 8,439,241	\$8,830,782
<u>Expenditures</u>			
Personnel	\$5,001,603	\$ 5,032,823	\$5,026,548
Operating	\$2,436,117	\$ 2,479,261	\$2,382,752
Sub-Total Expenditures	\$7,437,720	\$ 7,512,084	\$7,409,300
Sub-Total Rev. less Non-Cap Exp.	\$ 664,099	\$ 927,157	\$1,421,482
Capital Projects	\$ 198,525	\$ 420,152	\$ 442,370
<u>Total Expenditures</u>	\$7,636,245	\$ 7,932,236	\$7,851,670
Revenue less Expenditures	\$ 465,574	\$ 507,005	\$ 979,112
<u>Ending Fund Balance</u>	\$6,403,709	\$ 6,910,714	\$7,889,826
<u>Reserves</u>			
Capital Project Reserve	\$3,000,000	\$ 3,000,000	\$3,000,000
Maintenance Reserve (12% of # Est. Revenue)	\$ 972,218	\$ 1,012,709	\$1,059,694
Feasibility Study (2% of # Est. Revenue)	\$ 162,036	\$ 168,785	\$ 176,616
Economic and Program Contingency	\$2,269,454	\$ 2,729,220	\$3,653,516

FY20/FY21 Approach – Does Not Include Carryover

Estimated FY20/FY21 Budgets

	FY20 Net of Changes	FY 20 Adopted	FY20 Revised	FY21 Proposed
<u>Revenue</u>				
Revenue	452,148	9,138,177	9,590,325	9,803,531
<u>Expenditures</u>				
Personnel	118,253	5,924,777	6,043,030	6,198,138
Operating	384,981	3,039,803	3,424,784	3,110,610
Sub-Total Non-Capital Exp	503,234	8,964,580	9,467,814	9,308,748
Revenue less Expenditures	-51,086	173,597	122,511	494,783
<u>Capital Projects & Equipment</u>				
Non-Aquatics		226,000	226,000	308,000
Aquatics			0	0
Total Capital Projects	0	226,000	226,000	308,000
<u>Reserves</u>				
Capital Project Reserve		166,312	642,487	799,420
Maintenance Reserve (12% of # Est. Revenue)		1,034,289	1,150,839	1,176,424
Feasibility Study (2% of # Est. Revenue)		172,381	191,807	196,071
Economic and Program Contingency		0	0	0

FY21 Budget and Fund Statement Estimate

FUND STATEMENT	FY19 3rd Qtr Estimate	FY20 Revised	FY21 Proposed	FY21 vs FY20 Revised
Estimated Beginning Balance	7,851,670	2,078,021	1,974,532	-103,489
Revenue:				
Taxes	7,933,739	8,432,614	8,505,019	72,405
Interest	71,927	15,870	15,870	0
Vending	1,600	1,600	1,600	0
Aquatics	106,292	220,270	350,008	129,738
L&L	337,048	397,040	397,040	0
Rental	167,535	173,000	173,000	0
Arts and Events	334,568	349,931	360,994	11,063
Total Revenue	8,952,709	9,590,325	9,803,531	213,206
Total Available	16,804,379	11,668,346	11,778,063	109,717
Expenditures:				
Personnel Services	5,163,890	6,043,030	6,198,138	155,108
Operating Expenses	2,703,460	3,424,784	3,110,610	-314,174
Subtotal Personnel & Operating	7,867,350	9,467,814	9,308,748	-159,066
Revenue less Expenses (excluding capital projects)	1,085,359	122,511	494,783	372,272
Capital Equipment	10,600	226,000	308,000	82,000
Carryover of Current Capital Projects Funding Balance	6,848,408			0
Total Capital Projects	6,859,008	226,000	308,000	82,000
Total Disbursements	14,726,358	9,693,814	9,616,748	-77,066
Ending Balance – Distributed Among Reserve Accounts	2,078,021	1,974,532	2,161,315	186,783
Capital Project Reserve (up to a ceiling of \$3.5M)	824,642	631,887	788,820	156,934
Maintenance Reserve (12% of current revenue estimate)	1,074,325	1,150,839	1,176,424	25,585
Feasibility Study Reserve (2% of current revenue estimate)	179,054	191,807	196,071	4,264
Economic and Program Contingency (remaining funds)			0	0
Unreserved Balance	0	0	0	0

Planning Calendar and Public Input

- BOG guidance on FY21 Budget – June 17, 2019
- Finance Committee Year-End Review of FY19 Results; finalize draft outline of FY20/FY21 Budgets to send to DMB – July 22, 2019
- Full BOG Approval of FY21 Submission – Sept. 2019
- Individuals may speak for 3 minutes; those speaking on behalf of an organization may speak for 5 minutes.
- Please provide a written statement for our official records if you have one. Or you can send comments/statements to:
RCCContact@fairfaxcounty.gov

Everyone: Please provide your name, address and organizational affiliation if that is applicable. Thank you for taking the time to provide your input!