



Enriching Lives. Building Community.®

Reston Community Center

**Annual Public Hearing for
Programs and Budget**

June 18, 2018

FY19/FY20 Budgets



Our Vision

*Reston Community Center enriches
lives and builds community for all of
Reston.*

Agenda – June 18

Annual Public Hearing for Programs and Budget

- Welcome
- Highlights of 2017
- Looking Ahead
- Aquatics Renovation
- Capital Improvement/Maintenance Plan:
 - Three-year time horizon – Long range issues
- Overview of Capital Planning & Budget Process
- Public Input/Board of Governors Motion
 - Direction to staff for budget development

Highlights

Partnerships and collaboration continue to be the foundation of Reston Community Center's success.

- 40 Partnerships
- 21 Sponsorships
- Community-wide initiatives:
 - RestON: Opportunity Neighborhoods in Reston;
 - Hunters Woods Neighborhood Coalition;
 - Community Conversations on Equity

Highlights (cont'd.)

Awards and Accolades

In 2017

- Outstanding Performance Awards to:
Kim Gollop-Pagani, Jonathan Navarro, Paul Douglas Michnewicz and Barbara Wilmer
- **2017 Best of Reston Award: Bill Keefe**
- **2017 Robert E. Simon Award: Vicky Wingert**

Recent

- 2018 Robert E. Simon Award: Bev Cosham

Highlights (cont'd.)

Facility Rentals

- 78,416 people used 7,668 hours of rental time

Programs – Leisure & Learning

- ***Launched Lifelong Learning*** – Combined Adult & 55+ Programs
- ***Launch of Creative Connections*** – Programs in neighborhoods, Reston Town Center
- ***Programming in Reston Schools*** – Dogwood Elementary School; Langston Hughes Middle School
- ***Partnered Events*** – Back2School Bash; Reston Camp Expo

Highlights (cont'd.)

Programs – Arts & Events

- **CenterStage PTAS** – *What's Going On*, *Lúnasa*, *Le Mystere des Voix Bulgares*: all SOLD OUT
- **Audience Dialogues** – e.g., the film *13th* with speaker-facilitated discussion
- **Community Arts** – Award-winning community programming (RCP, Reston Chorale, GRACE, Gin Dance, etc.)
- **Partnered Programming** – Greater Reston Arts Center, Public Art Reston
- **Community Events** – Expanded summer concert series at Reston-Wiehle Station
- **Artists in Community** – Gifts from the HeART

Highlights (cont'd.)

Programs – Aquatics

- ***Community Engagement***
 - Hughes Group Architects - concepts
 - Loyal patrons – participation in community engagement dialogues about renovation
 - Swim teams, learn-to-swim, therapeutic exercise
 - Water temperature, air quality, water depth, lap lane lengths, accessibility – key topics*
- ***Department of Public Works and Environmental Services***
- ***RRMM Lukmire – Architect and Engineering Team***

Looking Ahead

RCC Strategic Plan – 2016 to 2021

- RCC's Board of Governors will continue to explore a new performing arts venue while planning for capital reinvestment in existing facilities
- Moving programming closer to Reston's residents and employees to offset declines in enrollments in traditional enrichment classes and workshops
- Building community awareness, pride and cohesion through dialogues and programs; support One Fairfax – equity for all
- Continuing RCC Rides transportation program to serve older patrons
- RestON: Opportunity Neighborhood cross-community collaboration initiative
- Continuing cost recovery at appropriate levels and preservation of the broadest possible accessibility to RCC programs and services

Capital Project: Aquatics Renovation Project

Planning for Aquatics Renovation - Update

- Budget:
 - Originally \$5.5M
 - Add: Roof replacement: \$300K; Hot Water Heater replacement: \$45K
- Soils Analysis, Asbestos Survey Completed
- Relief of Permitting Fees: Supervisor Hudgins
- Submission of 50 percent and 100 percent drawings and schematics (6/11)

Emerging Concern

- Cost of construction generally in the area has been very unfavorably affected by hurricanes of 2017; intensity of local activity

Capital Project: Aquatics Renovation Project

Planning for Aquatics Renovation: Future Milestones

- RCC/DPWES Review of 100 percent submissions (drawings, construction requirements, specifications for all systems)
- Continue discussions with aquatics colleagues to assist patrons
- Work cooperatively with Fellowship House and EDENS to assure appropriate vehicle management, work flow of summer 2018 projects, calendaring of 2019 vehicle and equipment access
- Staff coordination for relocating full time employees, reallocating workloads, reassignments and advance program planning
- Coordination of Aquatics full time staff's extended leave timeframes with workload calendaring (January to September 2019)
- Management of impacts to RCC Hunters Woods offices and meeting spaces, Computer Classroom, Woodworking Shop
- Weather impacts

Capital Improvement Projects/Capital Maintenance Projects

<i>RCC Hunters Woods Facility (Non-theatre, Non-Aquatics)</i>	FY18/FY19	FY20	FY21
Backstage RTU (A/C Unit)	85,000		
Solar Panels	200,000		
Mtng. Rm. Tables & Chairs (Year 1 of 2)			60,000
Phase 3 Roof Rplcmnt.			200,000
*HW Carpet Repl. Phase 1	50,000		
*HW A/V Upgrade	25,899		
<i>*Completed Projects</i>			
<i>RCC Lake Anne</i>			
Replace Gallery Doors	30,000		
Replace Customer Service Desk			50,000
Replace Wellness Studio Floor			10,000
Lake Anne Oven		11,000	
<i>Theatre Projects</i>			
CenterStage Floor Replacement	171,589		
Audio-Visual Controls	24,609		
LED Lighting Conversion (Multi-year)	125,000		
Projection Screen		15,000	
Seating/Aisle Lights			120,000
Carpet			15,000
Rigging Wire Rope Rplcmnt.			50,000
Follow Spots Rplcmnt.			13,000
<i>Aquatics Renovation</i>	5,542,364		

Overview of Capital Planning and Budget Process

- RCC is required to present three-year Capital Improvement Plan/Capital Maintenance Plan
- Capital projects are estimated at Rough Order of Magnitude costs and established when the earliest possible requirement may occur
- Calendaring: August/September
- Projects not completed are “carried over” in June, at budgeted amounts, to the next fiscal year and/or adjusted through carryover
- RCC does Architectural/Engineering (A/E) and/or other studies prior to final budgets; may require budget adjustments
- Timing of budget activities – creates variations between published, revised and actual budgets
- RCC Budget based on flat revenue (including lost revenue during renovation)
- Maintaining current programs and services
- Maintain Fee Waiver program access
- Accommodate the Aquatics renovation in capital project planning and execution
- Continue managing a structurally balanced budget that may return funds to the fund balance

RCC Actual Revenue/Expense History

	FY15	FY16	FY17
<u>Opening Fund Balance</u>	\$ 5,387,978	\$5,938,135	\$ 6,403,709
<u>Revenue</u>			
Revenue	\$ 8,053,608	\$8,101,819	\$ 8,439,241
<u>Expenditures</u>			
Personnel	\$ 4,859,850	\$5,001,603	\$ 5,032,823
Operating	\$ 2,623,458	\$2,436,117	\$ 2,479,261
Sub-Total Expenditures	\$ 7,483,308	\$7,437,720	\$ 7,512,084
Sub-Total Rev. less Non-Cap Exp.	\$ 570,300	\$ 664,099	\$ 927,157
Capital Projects	\$ 20,143	\$ 198,525	\$ 420,152
<u>Total Expenditures</u>	\$ 7,503,451	\$7,636,245	\$ 7,932,236
Revenue less Expenditures	\$ 550,157	\$ 465,574	\$ 507,005
<u>Ending Fund Balance</u>	\$ 5,938,135	\$6,403,709	\$ 6,910,714
<u>Reserves</u>			
Capital Project Reserve	\$ 3,000,000	\$3,000,000	\$ 3,000,000
Maintenance Reserve (12% of Est. Revenue)	\$ 966,433	\$ 972,218	\$ 1,012,709
Feasibility Study (2% of Est. Revenue)	\$ 161,072	\$ 162,036	\$ 168,785
Economic and Program Contingency	\$ 1,810,630	\$2,269,454	\$ 2,729,220

RCC FY18 Budget: Published versus Estimated Actual

	FY18 Revised	FY18 Y-End Estimate	Revised/Actual Variance
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<u>Revenue</u>			
Revenue	\$ 8,738,163	\$ 8,691,606	\$ (46,557)
<u>Expenditures</u>			
Personnel	\$ 5,536,788	\$ 5,217,803	\$ (318,985)
Operating	\$ 2,799,332	\$ 2,635,610	\$ (163,722)
Sub-Total Non-Capital Expenditures	\$ 8,336,120	\$ 7,853,413	\$ (482,707)
Revenue less Expenditures	\$ 402,043	\$ 838,193	\$ 436,150

FY19/FY20 Approach – Does Not Include Carryover

	<u>FY19 Revisions</u>	<u>FY19 Adopted</u>	<u>FY19 Revised</u>	<u>FY20 Proposed</u>
<u>Revenue</u>				
Revenue	381,780	8,619,072	9,000,852	9,138,177
<u>Expenditures</u>				
Personnel		5,527,909	5,527,909	5,678,544
Operating		2,776,477	2,776,477	3,039,803
Sub-Total Non-Capital Exp		8,304,386	8,304,386	8,718,347
Revenue less Expenditures		314,686	696,466	419,830
<u>Capital Projects</u>				
Non-Aquatics			0	226,000
Aquatics	300,000		300,000	0
Total Capital Projects	0	0	300,000	226,000
<u>Reserves</u>				
Capital Project Reserve		166,312	630,793	1,005,080
Maintenance Reserve (12% of Est. Revenue)		1,034,289	1,080,102	896,898
Feasibility Study (2% of Est. Revenue)		172,381	180,017	182,764
Economic and Program Contingency		0	0	0

Planning Calendar and Public Input

- BOG guidance on FY20 Budget – June 18, 2018
- Finance Committee Year-End Review of FY17 Results; final outline of FY19/FY20 Budgets – July 23, 2018
- Full BOG Approval of FY20 Submission – Sept. 2017
- Individuals may speak for 3 minutes.
- Those speaking on behalf of an organization may speak for 5 minutes.
- Please provide written statements for our official records if you have one.

Everyone: Please provide your name, address and organizational affiliation if that is applicable. Thank you for taking the time to provide your input!