

RESTON COMMUNITY CENTER
Enriching Lives. Building Community.

Reston Community Center

Annual Public Hearing for Programs and Budget
June 20, 2016
FY17/FY18 Budgets

Guiding Principle

Community. That's what it's all about.

Robert E. Simon Jr.
1914 - 2015

Highlights

Partnerships and collaboration continue to be the foundation of Reston Community Center's success.

- 41 Partnerships
- 12 Sponsorships
- Community-wide initiatives: Serving Reston Youth (merging into RestON: Opportunity Neighborhoods in Reston); Hunters Woods Neighborhood Coalition; Reston Town Center North; Community Conversations on Equity

6/20/2016

3

Highlights (cont'd.)

Capital Facility Planning

- Reston Town Center North will house a Park Authority Indoor Rec Center
- Focus turns to issues associated with achievement of a new performing arts venue
- Project planning will consider existing facility needs. Hunters Woods needs include Aquatics systems' replacement; roof sections' replacement; CenterStage floor/seating replacement. Lake Anne: Service Desk renovation.

6/20/2016

4

Highlights (cont'd.)

Administration Efforts

- New RCC phone system: Hunters Woods and Lake Anne
- Online registration/ticketing continues to grow in popularity
- Two new electronic newsletters: *The Spotlight* and *RCC Insights*
- Facility Rentals serves 78,187 people with 7,505 hours of building use

6/20/2016

5

Highlights (cont'd.)

Awards and Accolades

- Outstanding Performance Awards to Linda Ifert, Technical Theatre Director and Karen Brutsche, 55+ Program Director
- Regional Leadership Award from Leadership Fairfax to Leila Gordon, Executive Director

6/20/2016

6

Highlights (cont'd.)

Programs – Leisure & Learning

- RCC Summer Camp enrollment increases
- Reston Summer Camp Expo – 600+; Back 2 School Bash inaugurated – 500+; NoVa Mini Maker Faire partnership established
- Diva Central & Boston Properties partnership expands: serves 250+ teens
- Creative Aging Festival participation; Intergenerational Teen/Senior Technology Fair
- RCC Rides launched – by end of 2015: 95 clients, 33 drivers and growing

6/20/2016

7

Highlights (cont'd.)

Programs – Arts & Events

- *Another Way of Living: The Story of Reston, VA* – November memorial screening honoring Bob Simon
- Artists visiting the CenterStage: Anna Deavere Smith; Turtle Island Quartet; Lunasa; Stephen Lang and more
- Film events with Initiative for Public Art – Reston (IPAR), Washington West Film Festival, ReelAbilities Film Festival
- Continuing support for community arts organizations and connections with the professional touring artists visiting Reston; OLLI concerts continue

6/20/2016

8

Highlights (cont'd.)

Programs – Arts & Events continued

- *We Make Reston*: An INSIDE/OUT Project with IPAR; celebrated diversity at Reston Multicultural Festival – Lake Anne, South Lakes High School and Reston Station exhibits
- Collaboration with Greater Reston Arts Center (GRACE) and IPAR on Patrick Dougherty sculpture in Reston Town Center: *A Bird in the Hand*
- Site-specific dance with four local companies at *Reston Rondo* and *A Bird in the Hand* as part of Northern Virginia Fine Arts Festival

6/20/2016

9

Highlights (cont'd.)

Programs – Aquatics

- Enrolled patrons in Aquatics instructional programs increase to roughly 3,400; wait lists continue with about 1,000 unmet participation requests
- 661 private swim lessons provided
- More than 5,600 Water Aerobics drop-in participations
- More than 200 people participated in DEAP
- Aquatics total participation more than 62,600

6/20/2016

10

Challenges

- Facility constraints – arts and aquatics
- Aging facilities; RCC HW nearing 40 years old – RCC LA building 52 years old
- Declining enrollment due to lifestyle shifts and increasing competition/fragmentation
- Maintaining structural balance in the budget; balancing appropriate pricing with economic accessibility

6/20/2016

11

Looking Ahead

New RCC Strategic Plan for 2016-2021:

- RCC's Board of Governors will continue to explore a new performing arts venue while planning for capital reinvestment in existing facilities
- Moving programming closer to Reston's residents and employees to offset declines in enrollments in traditional enrichment classes and workshops
- Building community awareness, pride and cohesion
- RCC Rides transportation program to serve older patrons
- Merging Serving Reston Youth with RestON: Opportunity Neighborhood cross-community collaboration initiative
- Community engagement on diversity, disproportionality, equity and sustaining Reston values will continue
- Continued cost recovery at appropriate levels and preservation of the broadest possible accessibility to RCC programs and services

6/20/2016

12

Carryover – Capital Projects

- RCC is required to review Capital Project planning for three consecutive fiscal years (Capital Improvement Plan/Capital Maintenance Plan)
- Capital projects scoped in terms of Rough Order of Magnitude costs and established in the CIP/CMP when earliest possible requirement may occur
- Calendaring projects during maintenance periods
- Projects not completed are “carried over” at budgeted amounts to the next fiscal year (June)
- Conducting Architectural/Engineering and/or other studies prior to final budget estimates established; may require Third Quarter or Year-End adjustments to future budgets
- Timing of budget activities – creates variations between published, revised and actual budgets

6/20/2016

13

Capital Projects FY17/FY18

- Roof Replacement Phases – Scoped in 2013; originally planned for FY16
- Calendar for maintenance projects – late August/early September
- Phase I Roof Replacement – \$260,000 (current estimate)
- Phase II Roof Replacement – \$305,000 (current estimate)
- Roof Top Unit (RTU) Replacement – \$387,000 (FY16 estimate)
- Third Quarter FY17 – Reevaluate scope of work for Phase II RTU replacement after studying the impact of LED light fixtures replacement for the CenterStage work lights; temperatures will likely be affected; different AC unit may be required. The RTU footprint may impact the roof replacement design/cost.

6/20/2016

14

Capital Maintenance Plan

Capital Maintenance Projects

Projects – General Facility	FY17	FY18	FY19
• Improve Community Room Lighting	\$130,795		
• HW Roof Replacement – Phase I (Front Section)	\$260,000		
• Improve HW Public Area Lighting	\$20,000		
• Replace Backstage RTU		\$387,000	
• HW Roof Replacement – Phase II (Mechanical Section)		\$305,000	
• HW Roof Replacement – Phase III (Pool Section)		\$400,000	
• Environmental Features		\$200,000	

6/20/2016

15

Capital Maintenance Plan

Capital Maintenance Projects (continued)

Projects – General Facility (cont.)	FY17	FY18	FY19
• Hot Water Tank Replacement		\$45,000	
• Replace HW Carpeting in Public Areas		\$50,000	
• Upgrade AV Capabilities in CR		\$25,000	
• Resurface Patio Deck			\$35,000
• Redesign LA Customer Service Desk	\$30,000		
Equipment – General Facility			
• Replace Genie Hydraulic Lift	\$8,500		

6/20/2016

16

Capital Maintenance Plan

Capital Maintenance Projects (continued)

Projects – the CenterStage	FY17	FY18	FY19
• Upgrade Dimmer System	\$25,000		
• Install LED Lights in Theatre	\$125,000		
• Replace Theatre Stage Floor		\$100,000	
• Re-design Make-up Stations		\$22,000	
• Replace Theatre Seating			\$120,000
• Replace Theatre Carpeting			\$15,000
Equipment – the CenterStage			
• Replace Projection Screen			\$15,000

6/20/2016

17

Capital Maintenance Plan

Capital Maintenance Projects (continued)

Projects – Terry L. Smith Aquatics Center	FY17	FY18	FY19
• Replace UV Filtration System		\$110,000	
• Replace Pool/Spa Filtration System		\$150,000	
• Refurbish Surge Tank		\$10,000	
• Replace Pool Shell		\$150,000	
• Paint Natatorium as Needed		\$10,000	
• Replacement of dehumidification system (Dectron)		\$620,000	

6/20/2016

18

Capital Improvement Plan

Capital Improvement Projects

Projects – Other	FY17	FY18	FY19
• Needs Analysis – New Amenities	\$50,000		
• A/E Related to New Amenities in Natatorium		\$50,000	
• Installation of New Amenities in Natatorium			\$500,000
• Non-Aquatics Related Facility Enhancements			\$750,000

6/20/2016

19

RCC Actual Revenue/Expense History

	FY2013	FY2014	FY2015
Opening Fund Balance	\$ 6,208,582	\$ 5,742,205	\$ 5,387,978
Revenue			
Revenue	\$ 7,213,370	\$ 7,423,020	\$ 8,053,608
Expenditures			
Personnel	\$ 4,832,183	\$ 4,912,558	\$ 4,859,850
Operating	\$ 2,809,138	\$ 2,657,368	\$ 2,623,458
Sub-Total Expenditures	\$ 7,641,321	\$ 7,569,926	\$ 7,483,308
Sub-Total Rev. less Non-Cap Exp.	\$ (427,951)	\$ (146,906)	\$ 570,300
Capital Projects	\$ 38,426	\$ 207,321	\$ 20,143
Total Expenditures	\$ 7,679,747	\$ 7,777,247	\$ 7,503,451
Revenue less Expenditures	\$ (466,377)	\$ (354,227)	\$ 550,157
Ending Fund Balance	\$ 5,742,205	\$ 5,387,978	\$ 5,938,135
Reserves			
Capital Project Reserve	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Maintenance Reserve (12% of # Est. Revenue)	\$ 865,604	\$ 890,762	\$ 966,433
Feasibility Study (2% of # Est. Revenue)	\$ 144,267	\$ 148,460	\$ 161,072
Economic and Program Contingency	\$ 1,732,333	\$ 1,348,755	\$ 1,810,630

6/20/2016

20

RCC FY16 Budget: Published VS Estimated Actual

	FY2016 Revised	FY2016 Y- End Estimate	Revised/Act ual Variance
Revenue			
Revenue	\$ 8,277,427	\$ 7,972,546	\$ (304,881)
Expenditures			
Personnel	\$ 5,435,149	\$ 5,018,568	\$ (416,581)
Operating	\$ 2,951,142	\$ 2,587,842	\$ (363,300)
Sub-Total Non-Capital Expenditures	\$ 8,386,291	\$ 7,606,410	\$ (779,881)
Revenue less Expenditures	\$ (108,864)	\$ 366,136	\$ 475,000
Capital Projects			
	FY2016 Revised	FY2016 Y- End Estimate	Carryover
Roof Replacement	\$ 647,000	\$ 3,713	\$ 643,287
LA Service Counter Redesign	\$ 30,000	\$ -	\$ 30,000
Community Room Lighting	\$ 130,795	\$ -	\$ 130,795
CenterStage Enhancements	\$ 196,000	\$ 63,947	\$ 132,053
Motor Control Panel	\$ 63,745	\$ 59,719	\$ 4,026
Loading Dock	\$ 76,052	\$ 66,515	\$ 9,537
Total	\$ 1,143,592	\$ 193,894	\$ 949,698

6/20/2016

21

FY17/FY18 Approach – Does Not Include Carryover

	FY2017 Revised	FY2018 Proposed
Revenue		
Revenue	\$ 8,330,240	\$ 8,476,319
Expenditures		
Personnel	\$ 5,421,003	\$ 5,479,467
Operating	\$ 2,758,036	\$ 2,797,229
Sub-Total Non-Capital Expenditures	\$ 8,179,039	\$ 8,276,696
Revenue less Expenditures	\$ 151,201	\$ 199,623

Reserves
 Capital Project Reserve
 Maintenance Reserve (12% of # Est. Revenue)
 Feasibility Study (2% of # Est. Revenue)
 Economic and Program Contingency

6/20/2016

22

FY17/18 Budget Calendar

- Public input – June 20, 2016
- BOG guidance on FY18 Budget – June 20, 2016
- Finance Committee Year-End Review of FY16 Results; final outline of FY17/FY18 Budgets – July 18, 2016
- Full BOG Approval of FY18 Submission – September 2016

6/20/2016

23

Public Comment

- Individuals may speak for 3 minutes.
- Those speaking on behalf of an organization may speak for 5 minutes.
- Please provide written statements for our official records if you have one.

6/20/2016

24